

Report of	Meeting	Date
The Labour Group	Council	1 March 2011

ALTERNATIVE BUDGET 2011/12

PURPOSE OF REPORT

1. The purpose of the report is to propose an alternative budget for consideration by the Council as suggested by the Labour Group.

RECOMMENDATION(S)

2. That the Council adopt the alternative budget option as set out in this report and approve the alternative and Council Tax set out in the resolutions at Appendix A, consisting of:
 - Further savings from the Councils management and back office functions.
 - More targeted investment in filling the vacant shop space in the town centre.
 - A more flexible pricing and charging policy on car parking to promote town centre usage.
 - Extra and significant investment in front line spending based on the principle of its 'your money in your streets'.
 - Reduction in Members allowances.
 - Investment to fund economic regeneration.

EXECUTIVE SUMMARY OF REPORT

3. The alternative budget sets out the Labour Groups suggestions for how the Council's resources could be better used to improve services to local residents. It differs from the Executives proposed budget in a number of ways, but in particular it reduces the predicted budget gap for future years and it seeks to redirect spending to front line services.
4. The Labour Groups proposition is designed to protect individuals and businesses from the economic downturn and is a more ambitious programme than is currently being proposed by the Executive.

REASONS FOR RECOMMENDATION(S)

(If the recommendations are accepted)

5. To ensure the Councils budgetary targets are achieved.

ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

6. The Executives current budget proposals.

CORPORATE PRIORITIES

7. This report relates to the following Strategic Objectives:

Strong Family Support		Education and Jobs	
Being Healthy		Pride in Quality Homes and Clean Neighbourhoods	✓
Safe Respectful Communities	✓	Quality Community Services and Spaces	
Vibrant Local Economy	✓	Thriving Town Centre, Local Attractions and Villages	✓
A Council that is a consistently Top Performing Organisation and Delivers Excellent Value for Money			✓

BACKGROUND

8. The current administration has proposed maintaining the Council Tax at current levels but with in our view no real ambition shown, to drive out costs further and invest in things that matter to the people of Chorley. In addition the budget papers show accumulated net expenditure of over £2.9m by 2014/15.
9. This paper examines areas of difference and puts forwards an alternative for consideration by members of the Council.

COUNCIL TAX LEVELS

10. The administration proposals to retain Council Tax at there current levels are noted by the Labour Group, as is it's use of the Council Tax Grant and New Homes Bonus which are built into our alternative proposals.

ALTERNATIVE BUDGET

11. Alternative budget proposals are set out at Appendix B. The Appendix shows that clear differences exist between our own and the current administration proposals. We are aiming to rectify the mistakes in the current administration thinking by:
- Reducing the bureaucracy of running the town hall which the Conservative say they are tough on, but where we believe more could be done.
 - Focusing on a coherent approach to encouraging trade and growth in the town centre.
 - Spending on things that matter to the people of Chorley and which in some cases have been removed from spending plans (eg alley gates)
12. We believe that the changes are necessary and represent a better package by:
- Providing protection against the impact of the recession by removing the proposal to increase fees and charges.
 - Ensuring that the mayoralty is protected.
 - Not using the VAT shelter money to pay off debt but to use that money for investment in the Borough in later years.
 - Invest over the long term to revitalise the towns economy and to build for the future.
13. Our proposal focuses on cutting out waste and ensuring more spending on front line services. In order to pay for this we propose to make:
- Further significant savings from the Councils back office services and senior management.

- Ensure that Councillors play their part by proposing an alternative Members Allowance Scheme.
14. We still firmly believe that much more could be done to slim down the cost of running the Council. The administration proposal still includes the costs of £2.5m for running the Chief Executive office and support functions.
 15. Our proposal is to reduce these services which include:
 - Chief Executives Office
 - Legal and Democratic Services
 - Policy and Communications
 - Shared Financial Services
 - Human Resources
 - ICT and Information Management
 16. Reducing them by up to 25%, would generate a saving of £450k. We would achieve this through a number of ways:
 - Looking to develop further sharing of services
 - Scaling down the Communications Machine/Dept
 - Reducing senior management and other costs
 17. In addition we are proposing changing the Member Allowances Scheme. We note that there are no proposals from the administration to make themselves and members in general contribute to the savings required. Our proposal would see the number of Executive Members reduced, Lead Member abolished and some other minor changes to allowances which would result in a saving of £13k or 5% of the member allowance budget. We are disappointed that the Executives have not already considered this. Our proposals in details are shown at Appendix C.

PROPOSAL FOR INVESTMENT

18. The principles we have adopted of removing further bureaucracy and waste from the back office will allow significant investment to be made in areas which the Council has agreed through its Corporate Strategy are a priority. We note the investment proposals from the administration but fear these are unambitious, not thought through and focus on only one particular area of activity leaving a whole area of importance, namely the streets and environment of Chorley untouched.

19. Our proposals are therefore as follows:

Targeted investment in filling town centre shop vacancies

20. We believe that administrations proposals do not do enough. Spending on things like shop fronts have aesthetic impact but do not deal with the fundamental issues. The administration appear to be unconcerned by the vacancy rate, yet we believe that a trend is emerging that requires significant targeted actions. For that reason the programme is to offer a sum of £100k as a contribution towards the first year of business rates for new businesses in the town centre. Presently there are 100 properties vacant in and around the town centre, for those not receiving small business rate relief of which there are 20 we would offer a 50% contribution costing £100k, based upon a 75% take up.

We believe that there are other more imaginative measures that could be introduced to invest over the longer term in the economic redevelopment of the town centre.

Introduction of a more flexible pricing and charging policy on car parking to promote town centre usage

21. Again the administration appear to the proud of the fact that car parking charges are low in Chorley. Yet shops remain empty and we have seen significant reduction in the income generated from this source, suggesting that visitor numbers are not increasing.
22. We believe that having a more flexible policy whereby either free for the first hour can be offered, or even free parking days that are targeted and promoted will increase usage and boost town centre trade.
23. For this reason we propose set aside a £100k to finance such a scheme.

Creation of a community fund to be spent on Streetscene and Community Safety Activities

24. Finally our proposals include the creation of a community spending fund. Again we note that whilst the administration have trumpeted the introduction of neighbourhood working, no further cash is being allocated to it and once the current funding is spent no funding will be available to communities to spend on the things that matter to them.
25. This fund would be allocated on the basis of need and provide much needed resources in many areas, namely:
 - Tree pruning/maintenance
 - Street cleansing/streetscene improvements
 - Activities for young people to reduce antisocial behaviour
 - Partnership working with Parish Councils

And finally Alley Gate Schemes which the current administration have removed from the Council's programmed spend.

26. The administration may feel vindicated in the fact that the latest performance reports indicate targets are being achieved, but we firmly believe more could and should be done to ensure that Council tax payers money is spent on services that make a difference.

Section 25 report

27. The following comments are more purely as a matter of fact regarding the delivery of the financial aspects of the proposals and do not form a view about policy objectives
28. The alternative proposals will make savings over and above that proposed by the administration and are recurrent. Many of the assumptions made are the same as included in the administrations proposals but there are significant differences in the savings and investment proposals.
29. The financial implications are summarised in the body of the report with the details outlined in Appendix D.
30. The proposals allow for a further reduction in spending and in particular staffing costs in a number of areas. In this respect the staffing saving could be achieved through further restructurings and would likely incur some non recurrent costs in the shape of redundancies. However, these are likely to be immaterial given the age profile of the staff and would likely be funded from working balances.
31. In respect of the other savings, in particular the proposal of members allowances, these would be subject to review by the Remuneration Panel, but much of the savings come from a reduction in the number of roles, which is not an issue for the Panel, so they could be delivered.

32. Clearly as the alternative proposals are made up of a set of targets rather than definite proposals, this represents a risk in terms of delivery during 2011/12. However should the proposals be adopted and given the councils policy framework for delivering restructuring and the subsequent saving, I am confident that they could be achieved.
33. As the investment proposals are predicated on the saving and given investment proposals are also a target, this means that overall the Labour Groups proposals would still result in a balanced budget without the savings and investment proposal.
34. This means that these proposals are not required to deliver a balanced budget and investment spending could be adjusted to reflect actual savings made, so the budget remained in balance.
35. For this reason I am therefore satisfied that the proposals are reasonable and could be delivered in part or in full during 2011/12.

IMPLICATIONS OF REPORT

27. This report has implications in the following areas and the relevant Directors' comments are included:

Finance	✓	Customer Services	
Human Resources		Equality and Diversity	
Legal		No significant implications in this area	

CLLR BRADLEY
LEADER OF THE LABOUR GROUP

FORMAL COUNCIL RESOLUTION (Opposition Budget)

Draft resolution on setting of 2011/12 Council Tax for the Borough to be passed in approving the Executive Cabinet's recommendations for the Council's Budget.

1. That it be noted that acting under delegated powers the Director of Finance calculated the amount of 35,565.80 as its Council Tax Base for the year 2011/12 in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992 made under Section 33(5) of the Local Government Finance Act 1992.
 - (a) 35,565.80 being the amount calculated by the Council, in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992, as its Council Tax Base for the year.
 - (b) being the amounts calculated by the Council, in accordance with Regulation 6 of the Regulations, as the amounts of its Council Tax Base for the year for dwellings in those parts of its area to which one or more special items relate.

	(b)Part of the Council's area	2011/12
		£
Parish of:	Adlington	1,941.40
	Anderton	494.50
	Anglezarke	17.30
	Astley Village	1,094.00
	Bretherton	290.60
	Brindle	459.70
	Charnock Richard	672.40
	Clayton le Woods	4,735.80
	Coppull	2,345.80
	Croston	1,027.80
	Cuerden	39.00
	Eccleston	1,566.60
	Euxton	3,527.20
	Heapey	378.50
	Heath Charnock	799.70
	Heskin	344.50
	Hoghton	363.80
	Mawdesley	750.60
	Rivington	50.20
	Ulnes Walton	255.50
	Wheelton	396.10
	Whittle Woods	2,005.00
	Withnell	1,247.60
	All other parts of the Council's area	10,762.20
	Total	35,565.80

2. That the following amounts be now calculated by the Council for the year 2011/12 in accordance with Sections 32 to 36 of the Local Government Finance Act 1992:
 - (a) £53,358,660 being the aggregate of the amounts which the Council estimates for the items set out in Section 32(2)(a) to (e) of the Act;

- (b) £39,615,540 being the aggregate of the amounts which the Council estimates for the items set out in Section 32(3)(a) to (c) of the Act;
- (c) £13,743,120 being the amount by which the aggregate at 2(a) above exceeds the aggregate at 2(b) above, calculated by the Council, in accordance with Section 32(4) of the Act, as its budget requirement for the year;
- (d) £6,766,960 being the aggregate of the sums which the Council estimates will be payable for the year into its general fund in respect of redistributed non-domestic rates, Revenue Support Grant, increased by the amount of the sums which the Council estimates will be transferred in the year from its collection fund to its general fund in accordance with Section 97(3) of the Local Government Finance Act 1988;
- (e) £196.15 being the amount at 2(c) above less the amount at 2(d) above, all divided by the amount at 1(a) above, calculated by the Council, in accordance with Section 33(1) of the Act, as the basic amount of its Council Tax for the year;
- (f) £1,286,015 being the aggregated amount of all special items referred to in Section 34(1) of the Act;
- (g) £159.99 being the amount at 2(e) above less the result given by dividing the amount at 2(f) above by the amount at 1(a) above, calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no special items relates;

(h)Part of the Council's area		
		£
Parish of:	Adlington	173.83
	Anderton	171.34
	Anglezarke	159.99
	Astley Village	205.70
	Bretherton	191.39
	Brindle	179.48
	Charnock Richard	201.11
	Clayton le Woods	222.73
	Coppull	202.41
	Croston	189.57
	Cuerden	197.91
	Eccleston	191.15
	Euxton	208.16
	Heapey	201.04
	Heath Charnock	188.01
	Heskin	195.30
	Hoghton	178.78
	Mawdesley	194.65
	Rivington	199.83
	Ulnes Walton	180.98
	Wheelton	188.09
	Whittle le Woods	198.38
	Withnell	191.96
	All other parts of the Council's area	187.15

being the amounts given by adding to the amount at 2(g) above to the amounts of the special item or items relating to dwellings in those parts of the Council's area mentioned above divided in each case by the amount at 1(b) above, calculated by the Council in accordance with Section 34(3) of the Act, as the basic amounts of its Council Tax for the year for dwellings in those parts of its area to which one or more special items relate;

	(i) Part of the Council's area							
	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Parish of:								
Adlington	115.89	135.21	154.51	173.83	212.45	251.09	289.72	347.66
Anderton	114.23	133.26	152.30	171.34	209.42	247.49	285.57	342.68
Anglezarke	106.66	124.44	142.21	159.99	195.54	231.10	266.65	319.98
Astley Village	137.13	160.00	182.84	205.70	251.40	297.13	342.83	411.40
Bretherton	127.59	148.86	170.12	191.39	233.92	276.46	318.98	382.78
Brindle	119.65	139.60	159.54	179.48	219.36	259.25	299.13	358.96
Charnock Richard	134.08	156.42	178.76	201.11	245.80	290.49	335.19	402.22
Clayton le Woods	148.49	173.23	197.98	222.73	272.23	321.72	371.22	445.46
Coppull	134.94	157.44	179.92	202.41	247.38	292.37	337.35	404.82
Croston	126.38	147.44	168.51	189.57	231.70	273.82	315.95	379.14
Cuerden	131.94	153.93	175.92	197.91	241.89	285.87	329.85	395.82
Eccleston	127.43	148.68	169.90	191.15	233.62	276.11	318.58	382.30
Euxton	138.77	161.91	185.03	208.16	254.41	300.68	346.93	416.32
Heapey	134.02	156.37	178.70	201.04	245.71	290.40	335.06	402.08
Heath Charnock	125.34	146.23	167.12	188.01	229.79	271.58	313.35	376.02
Heskin	130.20	151.90	173.60	195.30	238.70	282.11	325.50	390.60
Hoghton	119.19	139.05	158.92	178.78	218.51	258.24	297.97	357.56
Mawdesley	129.77	151.40	173.02	194.65	237.90	281.16	324.42	389.30
Rivington	133.22	155.43	177.62	199.83	244.23	288.65	333.05	399.66
Ulmes Walton	120.65	140.77	160.87	180.98	221.19	261.42	301.63	361.96
Wheelton	125.39	146.30	167.19	188.09	229.88	271.69	313.48	376.18
Whittle le Woods	132.26	154.30	176.34	198.38	242.46	286.55	330.64	396.76
Withnell	127.97	149.31	170.62	191.96	234.61	277.28	319.93	383.92
All other parts of the Council's area	124.77	145.56	166.35	187.15	228.74	270.33	311.92	374.30

being the amounts given by multiplying the amounts at 2(g) and 2(h) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation band D, calculated by the Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

3. That it be noted that for the year 2011/12 the Lancashire County Council, Lancashire Police Authority, and the Lancashire Combined Fire Authority have stated the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below:

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Precepting authority								
Lancashire County Council *	738.87	882.01	985.16	1,108.30	1,354.59	1,600.88	1,847.17	2,216.60
Lancashire Combined Fire Authority *	42.43	49.51	56.58	63.65	77.79	91.94	106.08	127.30
Lancashire Police Authority*	97.51	113.77	130.02	146.27	178.77	211.28	243.78	292.54

4. That, having calculated the aggregate in each case of the amounts at 2(i) and 3 above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the following amounts as the amounts of Council Tax for the year 2011/12 for each of the categories of dwellings shown below:

(i)Part of the Council's area	Valuation Bands							
	A	B	C	D	E	F	G	H
Parish of:	£	£	£	£	£	£	£	£
Adlington	994.70	1,160.50	1,326.27	1,492.05	1,823.60	2,155.19	2,486.75	2,984.10
Anderton	993.04	1,158.55	1,324.06	1,489.56	1,820.57	2,151.59	2,482.60	2,979.12
Anglezarke	985.47	1,149.73	1,313.97	1,478.21	1,806.69	2,135.20	2,463.68	2,956.42
Astley Village	1,015.94	1,185.29	1,354.60	1,523.92	1,862.55	2,201.23	2,539.86	3,047.84
Bretherton	1,006.40	1,174.15	1,341.88	1,509.61	1,845.07	2,180.56	2,516.01	3,019.22
Brindle	998.46	1,164.89	1,331.30	1,497.70	1,830.51	2,163.35	2,496.16	2,995.40
Charnock Richard	1,012.89	1,181.71	1,350.52	1,519.33	1,856.95	2,194.59	2,532.22	3,038.66
Clayton le Woods	1,027.30	1,198.52	1,369.74	1,540.95	1,883.38	2,225.82	2,568.25	3,081.90
Coppull	1,013.75	1,182.73	1,351.68	1,520.63	1,858.53	2,196.47	2,534.38	3,041.26
Croston	1,005.19	1,172.73	1,340.27	1,507.79	1,842.85	2,177.92	2,512.98	3,015.58
Cuerden	1,010.75	1,179.22	1,347.68	1,516.13	1,853.04	2,189.97	2,526.88	3,032.26
Eccleston	1,006.24	1,173.97	1,341.66	1,509.37	1,844.77	2,180.21	2,515.61	3,018.74
Euxton	1,017.58	1,187.20	1,356.79	1,526.38	1,865.56	2,204.78	2,543.96	3,052.76
Heapey	1,012.83	1,181.66	1,350.46	1,519.26	1,856.86	2,194.50	2,532.09	3,038.52
Heath Charnock	1,004.15	1,171.52	1,338.88	1,506.23	1,840.94	2,175.68	2,510.38	3,012.46
Heskin	1,009.01	1,177.19	1,345.36	1,513.52	1,849.85	2,186.21	2,522.53	3,027.04
Hoghton	998.00	1,164.34	1,330.68	1,497.00	1,829.66	2,162.34	2,495.00	2,994.00
Mawdesley	1,008.58	1,176.69	1,344.78	1,512.87	1,849.05	2,185.26	2,521.45	3,025.74
Rivington	1,012.03	1,180.72	1,349.38	1,518.05	1,855.38	2,192.75	2,530.08	3,036.10
Ulnes Walton	999.46	1,166.06	1,332.63	1,499.20	1,832.34	2,165.52	2,498.66	2,998.40
Wheelton	1,004.20	1,171.59	1,338.95	1,506.31	1,841.03	2,175.79	2,510.51	3,012.62
Whittle le Woods	1,011.07	1,179.59	1,348.10	1,516.60	1,853.61	2,190.65	2,527.67	3,033.20
Withnell	1,006.78	1,174.60	1,342.38	1,510.18	1,845.76	2,181.38	2,516.96	3,020.36
All other parts of the Council's area	1,003.58	1,170.85	1,338.11	1,505.37	1,839.89	2,174.43	2,508.95	3,010.74

5. That the Statutory Finance Officer and his officers be authorised to take any action necessary to ensure collection and recovery of the Council Tax and Non-Domestic Rates.

EXPLANATION OF COUNCIL TAX SETTING RESOLUTION

RESOLUTION 1

- (a) Before we can calculate the Council Tax to be charged, we first have to calculate the Council Tax base. The Council Tax base is the amount which a Band D Council Tax of £1.00 would raise. For 2011/12 we estimate that a £1.00 Council Tax at Band D would raise £35,565.80 in the Chorley area.
- (b) This shows the "base" figure for each Parish in the area. For example, a £1.00 Band D Council Tax in Adlington would raise £1,941.40.

RESOLUTION 2

- (a) This is the grand total of money which the Council estimates it will spend on all services in 2011/12. It also includes £589,260 which Parish Councils need to run their services.
- (b) This is the grand total of money which the Council estimates it will receive from various sources in the year. This includes, for example, car park charges, investment income, government grants in respect of benefits, etc.
- (c) This is the difference between 2(a) and 2(b) and is in effect the Council's and Parishes net spending on services.
- (d) This is the amount that the Government will contribute towards the cost of our services. Also included is extra Council Tax resulting from new properties and expected collection rates in previous years.
- (e) The difference between 2(c) and 2(d) is £6,976,160 and this is the amount we need to charge Council Taxpayers. This is divided by the base (see 1(a) above) and the resulting figure of £196.15 is the average Band D Council Tax for all Borough and Parish services.
- (f) The total of all the amounts needed from Council Taxpayers by the Parish Councils in the area and for Chorley Borough Special Expenses.
- (g) This is the Band D Council Tax for Chorley Borough Council's own services, ie excluding Parish Council spending and Special Expenses
- (h) This table shows the Band D Council Tax for all parishes including the cost of the Parish Councils and Chorley Borough Council. For example, Adlington's Band D Council Tax is £159.99 for Chorley Borough services and £9.01 for Adlington Town Council services and £4.83 for Chorley Borough Special Expenses.

(i) The rate for each property Band is calculated by reference to the Band D charge. The following ratios apply:

Band A	$\frac{6}{9}$ ths of Band D
Band B	$\frac{7}{9}$ ths of Band D
Band C	$\frac{8}{9}$ ths of Band D
Band D	$\frac{9}{9}$ ths of Band D
Band E	$\frac{11}{9}$ ths of Band D
Band F	$\frac{13}{9}$ ths of Band D
Band G	$\frac{15}{9}$ ths of Band D
Band H	$\frac{18}{9}$ ths of Band D

For Adlington Band A, for example, the charge is $\text{£}173.83 \times \frac{6}{9} = \text{£}115.89$; for Band B it is $\text{£}173.83 \times \frac{7}{9} = \text{£}135.21$.

RESOLUTION 3

Lancashire County Council, Lancashire Fire Authority and Lancashire Police Authority are separate bodies who have worked out their own estimates of spending and income for 2011/12 and have set taxes in a similar way to Chorley Borough Council. This resolution notes their final decision.

RESOLUTION 4

This pulls together the Council Taxes for Lancashire County Council, Lancashire Fire Authority, Lancashire Police Authority, Chorley Borough Council and the Parish Councils. For example, the Band D for Adlington is $\text{£}1,492.05$ made up as follows:

	£
Lancashire County Council (as in 3 above)	1,108.30
Lancashire Fire Authority (as in 3 above)	63.65
Lancashire Police Authority (as in 3 above)	146.27
Chorley Borough Council (as in 2(g) above)	159.99
Adlington Town Council	9.01
Special Expenses	4.83

RESOLUTION 5

Formally authorise the necessary staff to take legal action to collect arrears as and when this is necessary. ***For the vast majority of taxpayers, this is not needed***

Appendix B

Alternative Budget Proposals

	£'000	£'000
Initial Budget Gap 2011/12 based on continuation budget and Savings already approved by Council		415
New Homes Bonus	(250)	
Grant for Freezing Council Tax	<u>(159)</u>	(409)
Reduction in Policy consultation budget	(25)	
Reduction in Communications expenditure	(15)	
Restructure of "Back Office" functions	(453)	
Changes to Members Allowances Scheme	<u>(13)</u>	(506)
Revised Budget Gap 2011/12		<u>(500)</u>
<u>Growth Items</u>		
Targetted investment in filling vacant shop space in the town centre	100	
Introduction of more flexible pricing and charging policy on Car Parking to promote town centre useage	100	
Creation of community spending pot to be spent on streetscene and community safety activity	<u>300</u>	500
Revised Budget Gap 2011/12		<u>0</u>

Appendix C

Changes to the Members Allowances Scheme figures made in Sept 09

Post No on Vision	Post	No in post	Current Amount	Total Current Amount	Proposed Nr in Post	Proposed Amount	Total Proposed Value	Difference	% Change
715	Basic Allowance	47	4,242.14	199,380.77	47	4,242.14	199,380.77	-	0%
	Executive Leader	1	12,800.87	12,800.87	1	11,650.00	11,650.00	- 1,150.87	-9%
714	Executive Vice-Chair	1	3,963.51	3,963.51	1	3,550.00	3,550.00	- 413.51	-10%
717	Executive Member	6	4,242.14	25,452.86	4	4,242.14	16,968.56	- 8,484.30	-33%
718	Lead Member	1	1,414.40	1,414.40	0	1,350.00	-	- 1,414.40	-100%
733	Chair of DC/Licensing	2	2,871.35	5,742.69	2	2,871.35	5,742.70	0.01	0%
734	Vice-Chair of DC/LSC	2	1,414.40	2,828.81	2	1,250.00	2,500.00	- 328.81	-12%
713	Dep Leader Large	2	1,848.30	3,696.60	2	1,700.00	3,400.00	- 296.60	-8%
723	Leader Opposition	1	6,570.06	6,570.06	1	6,000.00	6,000.00	- 570.06	-9%
711	Leader Small	2	1,848.30	3,696.60	2	1,848.30	3,696.60	0.00	0%
712	OS Chair	1	4,242.14	4,242.14	1	4,100.00	4,100.00	- 142.14	-3%
708	OS Vice Chair	1	2,594.44	2,594.44	1	2,350.00	2,350.00	- 244.44	-9%
	OS Task Group Chair	2	311.33	622.67	2	311.33	622.66	- 0.00	0%
735	Audit Chair	1	1,414.40	1,414.40	1	1,350.00	1,350.00	- 64.40	-5%
709	Equality Forum	1	1,414.40	1,414.40	1	1,350.00	1,350.00	- 64.40	-5%
721	Secretary Large	2	1,655.81	3,311.62	2	1,600.00	3,200.00	- 111.62	-3%
716	Secretary Small	2	537.31	1,074.62	2	537.31	1,074.62	0.00	0%
m004	Standards Chair	1	1,696.22	1,696.22	1	1,600.00	1,600.00	- 96.22	-6%
				281,917.69			268,535.91	- 13,381.78	-5%
	No of Clirs Changed			14 out of 47					

Alternative Budget - Analysis of Budget Variations 2010/11 - 2014/15

	2010/11 £000	2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000
Cash Base Budget Requirement	15,016	14,252	13,210	13,307	13,719
<u>Budget Movements:</u>					
Inflation	41	(21)	52	195	192
Pay Pensions	68	65	86	113	115
Reduce Pensions increase by 0.5%		(36)	(36)	(36)	(36)
Non-Pay Contractual	127	132	77	78	80
Income	25	262	404	140	150
	(43)	64	21	7	5
Increments	90	77	35	21	15
Volume - Expenditure	(56)	(5)	(171)	(98)	129
Volume - Income	(174)	341	211	10	10
Transfer of Concessionary Travel (statutory)		(606)			
Transfer of Concessionary Travel (other)		(123)			
Transfers below the line	14				
Impact of Budget Decisions made for 2010/11	(220)	(50)			
Base Budget Savings Achieved	(747)	(1,078)	(52)	(7)	(5)
Savings Proposals	-	(551)	-	-	-
Growth (non-recurrent)		500	(500)		
Contingency:					
- Management of the Establishment	110	-	-	-	-
- Review of Car Leasing scheme	-	(12)	(28)	(10)	(10)
Directorate & Corporate Cash Budgets	14,252	13,210	13,307	13,719	14,365
<u>Budgets:</u>					
Net Financing Transactions:					
- Net Interest/Premiums/Discounts	71	102	105	95	95
- MRP less Commutation Adjustment	464	436	444	466	488
Total Expenditure	14,787	13,748	13,857	14,280	14,948
Financed by:					
Council Tax - Borough	(6,322)	(6,387)	(6,419)	(6,451)	(6,483)
Grant for freezing Council Tax	-	(159)	(159)	(159)	(159)
Parish Precepts	595	589	589	589	589
Council Tax Parishes	(595)	(589)	(589)	(589)	(589)
Formula Grant	(8,487)	(8,487)	(8,487)	(8,487)	(8,487)
Reduction in Formula Grant		1,814	2,534	2,534	2,534
Floor Damping		(660)	(522)	(10)	(10)
Adj. to Grant for Concessionary Travel		592	592	592	592
New Homes Bonus		(250)	(250)	(250)	(250)
LAA Reward Grant	(150)	(80)	-	-	-
Area Based Grant	(29)	-	-	-	-
LABGI Grant	(75)	(75)	-	-	-
Collection Fund (Surplus)/Deficit	20	(26)	-	-	-
Transfers to/(from) Earmarked Reserves	36	(30)	(31)	79	(33)
Transfer to/(from) General Balances	220				
Total Financing	(14,787)	(13,748)	(12,742)	(12,152)	(12,296)
Net Expenditure	0	0	1,114	2,128	2,652
Analysis of Net Expenditure (Budget Gap)					
Net Expenditure in Year	0	0	1,114	1,014	523

Key Assumptions	2011/12	2012/13	2013/14	2014/15	Cumulative
Reduction in Government Grant Settlement (AEF)	£1,154k	£857k	£513k	£0k	£2,524
Profiled Reduction in Grant Settlement	-13.6%	-11.7%	-7.9%	0.0%	29.7%
Pay Award	0%	0%	2%	2%	
Pension Increase	0.5%	0.5%	0.5%	0.5%	
Increase in Council Tax	0%	0%	0%	0%	
Grant for Freezing Council Tax	£159k	£159k	£159k	£159k	
New Homes Bonus (Assumed 250 properties per year)	£250k	£250k	£250k	£250k	